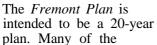
# 1.0 INTRODUCTION TO THE FREMONT PLAN

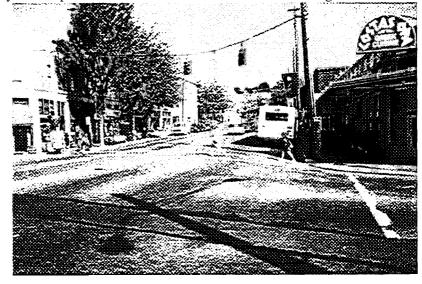
#### 1.1 THE FREMONT PLAN

Fremont's neighborhood plan represents the results of a unique and ambitious planning effort undertaken by the community of Fremont, Seattle's "Center of the Universe." It represents the collective vision, goals, plans, and actions identified by the Fremont community through an intensive collaborative planning process facilitated by the Fremont Urban Neighborhood Coalition (FUNC). This document reflects the unprecedented work of hundreds of active community participants, thousands of hours of volunteer and professional labor, and countless decisions made in the interest of the overall Fremont community and the City of Seattle. The *Fremont Plan* is the work of an active and creative community which has worked long hours shaping its collective future.

The Fremont Plan is based on three distinct, but interrelated components. The first element, "Goals & Policies," provides a framework of articulated values upon which the plan and its actions were conceived. These have been articulated for each of four major topic areas which were also the focus of the overall planning process. A second component, "Fremont's Recommended Actions," provides a detailed set of discreet actions identified during the process and recommended by the participants. These recommendations are presented in the City of Seattle's Approval & Adoption Matrix format and provide a stand-alone blueprint for action by the neighborhood and the City of Seattle. These recommended actions correspond to the issues identified early in the process and constitute the individual building blocks of the

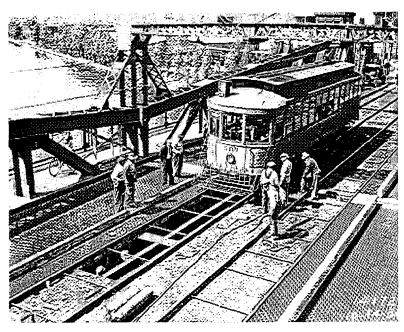
plan. Each action is described in detail. The third component, "Fremont's Key Strategies," combines the most important individual recommendations into integrated projects. Each of the four Key Strategies is conceptualized as a substantial group of community improvements as well as an integral part of the overall Fremont Plan.





"Downtown" Fremont, 1998

actions recommended are immediately implementable or are in the process of current implementation. Other actions or projects may require longer periods to implement. In some instances, additional study or analysis may be required before an action can be undertaken. No definite timeline has been attached to the various plans and actions proposed, although the City of Seattle has identified Recommended Actions as suitable for "near-term" or "longer-term" implementation as part of the City's Approval and Adoption process. Near term implementation is considered potentially accomplished within a three-to-six year period or consistent with the City's 6-Year Capital Improvement Program (CIP). Some actions have been included by FUNC to remedy a perceived existing backlog of necessary urban improvements.



Fremont Bridge & Trolley, 1936

Seattle Municipal Archive

The Fremont Plan was created from the "bottom up," and the document provides a blueprint for community action. Over a three-year period FUNC's planning process provided an opportunity for active members of the community to work together to identify desired changes in the community. Initially, FUNC crafted a "Fremont Vision Statement" to describe the community's ideal future what it wanted itself to be, and identified the issues facing the neighborhood. Next, solutions (Actions) were identified and proposed by FUNC to remedy identified issues. The list of Actions grew as more issues were identified

during the process. Individual Actions underwent significant scrutiny and revision by FUNC and many ultimately survived to become part of Section 5.0 "Fremont's Recommended Actions." Through the process, some of these ideas were recognized as being interrelated and significantly important to attaining Fremont's Vision. These became the Fremont Plan's "Key Strategies." Actions which constitute the Key Strategies were then further elaborated and promoted to a high priority for implementation. "Fremont's Key Strategies" are described in Section 4.0.

The City of Seattle lists Fremont's Recommended Actions and Key Strategies in it's "Approval & Adoption Matrix" (Section 5.0). This format presents Recommended Actions in three broad categories - 1) Actions which constitute Key Strategies; 2) Actions which are most appropriately implemented in the near-term (3-6 years); and 3) Actions for longer-term implementation (no specific schedule). The Approval & Adoption Matrix presents all of Fremont's Recommended Actions and provides a community resource for action.

## 1.2 FREMONT VISION

The Fremont Urban Neighborhood Coalition (FUNC) adopted the Fremont Vision Statement during Phase I of the planning process. The Vision was identified and refined by planning process participants who recognized Fremont's complexity and diversity, but who also shared a collective self-concept for the neighborhood they wanted. The Fremont Vision provides a broad concept for the community's future which emphasizes the attributes the Fremont community identified as most important:

#### FREMONT VISION STATEMENT

We live in a clean, healthy, natural environment with open, multi-use greenspaces;

Our community is safe, vibrant, and friendly and encourages and supports cultural, artistic, and economic activity and diversity, with an abundance of diverse and affordable housing options;

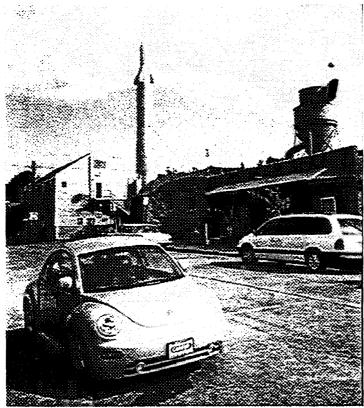
We enjoy an accessible variety of basic goods and services in a genuine pedestrian culture, linked to public transit options;

Our community is a web **of** interconnected small businesses, artists and artisans, industry, and residents who contribute to each other's well being.

The Fremont Vision stresses the diversity and interdependence of its stakeholders and their quest for a truly outstanding community.

#### 1.3 FREMONT'S PLANNING PROCESS

Fremont begin its planning process in 1995, as one of the first of Seattle's neighborhoods to undertake planning under the auspices of the newly-established City of Seattle Neighborhood Planning Office. That year interested residents, property owners, business owners, and employees in Fremont organized and applied to the City of Seattle to start a neighborhood planning process. The Fremont Urban Neighborhood Coalition (FUNC) was born, and in November 1995 the organization was awarded a Phase I grant to begin the planning process.



# Fremont Rocket, 1998

#### Phase I

Fremont's Phase I process helped launch Seattle's ambitious neighborhood planning program. With the assistance of the newlyorganized Neighborhood Planning Office (NPO) Fremont undertook one of the first "pilot" planning efforts in the city. The program was new and essentially communitydriven in each neighborhood, including Fremont. This provided opportunities for unique approaches to planning and community involvement, but it also presented many challenges, especially for FUNC. The first step was collaborative neighborhood outreach and organization, and FUNC approached this task with verve. The following excerpt from the "FUNC Summary of Phase I describes this effort (Fremont Plan Appendices (Part 2)).

Phase I Begins

One of the first steps to beginning the program was to create a working body of volunteers from Fremont who would help guide the community through identifying, addressing, and resolving issues and would help stakeholders articulate their vision for Fremont and their ideas for getting there. Volunteers from the arts, small business, planning and design professions, as well as residents, organized into four central committees: a steering committee, the WHO committee (outreach and education), the WHAT committee (issue identification), and the HOW committee (finance).

**Identifying Stakeholders** 

How would FUNC capture the needs, interests, and concerns of Fremont's diverse businesses and residents? Fremont's boundary surrounds single-family homes, multifamily residences, small businesses, parks, churches, community social service agencies, schools, students, seniors, and residents with no permanent dwelling to call their own. Businesses in Fremont range from one-person home-based entrepreneurs to manufacturers whose product is distributed throughout the Northwest. Fremont's art community, broadly represented by the active Fremont Arts Council, is visible and involved.

FUNC began the work of identifying Fremont's many stakeholders in the summer of 1995. Once compiled, this information would become the starting place for developing an effective community outreach strategy.

Another Phase I step was the hiring of a professional planning consultant to assist FUNC with the organization of the planning process - issues identification, visioning, and overall community outreach. The consultant worked with the neighborhood through 1996 and helped the neighborhood start its process. FUNC describes these outreach efforts in the Summary:

#### Outreach Methodology

Once FUNC had been awarded it's Phase I funding and had contracted with a consultant to help guide Phase I, it set to the task of developing an outreach strategy. Fremont's previous planning efforts often focused on single issues or topic areas, such as preservation, conservation, business revitalization, and so on. When developing its outreach plan FUNC strove to incorporate the knowledge and lessons of other previous or more focused efforts. In addition, it was important to FUNC that this process be approached without preconceived ideas concerning the top issues facing the community.

Perhaps the greatest priority of the process was inclusion - ensuring that all stakeholders had an opportunity to contribute their concerns and suggestions. To this end, FUNC announced it's efforts and put forth invitations to participate through several different avenues. Press releases, flyers, and newsletters helped spread the word of upcoming events and progress to date. In more targeted attempts at wide participation, FUNC conducted a community-wide survey, held two community events, sent postcards, and conducted in-person and telephone one-on-one interviews with interested Fremonsters. Such efforts increased FUNC's original list of 100 interested community members to a current list of 1,000.

Phase I events and activities included the development of a Community Survey (7.5 percent response), Community Planning Fair Event (125 participants), eight Fremont Interest Groups - FIGs (focus groups, 90 participants total), "Did We Hear You Right?" Event (25 plus participants), and one-on-one interviews. Through these efforts FUNC identified four key concerns along with a number of additional important issues.

A second planning consultant team was selected to help FUNC conclude Phase I, to provide continued momentum to the process, produce necessary final Phase I documentation, and help FUNC prepare for Phase II.

Phase II

Phase II of the neighborhood planning process built on the extensive collective effort during Phase I. The emphasis in Phase II was on the creation of the *Fremont Plan*. Unlike Phase I, which emphasized organization, outreach, and issues identification, Phase II sought to identify solutions that addressed Fremont's issues and aspirations.

The Phase II process began in the winter of 1998 with the selection of a new professional mutli-disciplinary consultant team to assist the neighborhood with technical planning activities. The team included specialists in community planning and land use, housing, transportation, economics, urban design, public arts, geographic information systems (GIS), and experience working in Seattle's neighborhood planning process. FUNC and the planning team immediately structured their effort into five broad topical approaches: Community Character, Housing, Transportation, Fremont Arts, and Public Safety. Each of these broad efforts included a variety of subtopics and activities which addressed the issues identified during Phase I. A Phase II Scope of Work (work program) was agreed upon, and the Working Committees associated with each of these five areas began meeting regularly to work with the consultant team. A communication system was set up through the planning team with mail, fax, and e-mail communiques. In addition, FUNC utilized its web site to introduce the Phase II process and provided updates on planning activities.

Highlights of the Phase II process included the following:

- Kick-off meeting and introduction to the planning team ("Defining the Center of the Universe"), March 23, 1998;
- Structuring of topical or Working Committees Community Character, Housing, Transportation, Fremont Arts, and Public Safety;
- Communication procedures;
- Installation and use of the City of Seattle ArcView system DataViewer for baseline data and mapping;
- Established monthly FUNC meetings (2nd and 4th Tuesday of the month);
- Open Space Walk (community walk-through), April 11, 1998;
- Ongoing refinement and negotiation of Fremont Hub Urban Village boundary;
- Sense of Community Workshop, May 16, 1998;
- Fremont Arts Survey;
- Fremont Plan Public Meeting/Open House, July 18, 1998;
- Preliminary Draft Fremont Plan completed, July 27, 1998;
- "Full Matrix" and Revised Goals and Policies, September 20, 1998; Preliminary "Approval & Adoption Matrix," October, 1998;
- Alternatives Fair Event, October 22, 1998
- Fremont Plan, Public Review Draft. November 20, 1998;
- Scheduled Validation, January, 1999;
- Scheduled presentation of final Fremont Plan to City Council and adoption, Spring 1999.

Planning activities proceeded throughout 1998 and into early 1999. The original planning process schedule was modified at the request of the City of Seattle to extend beyond the end of 1998 into 1999 in order to allow more opportunity for community involvement and decision-making.

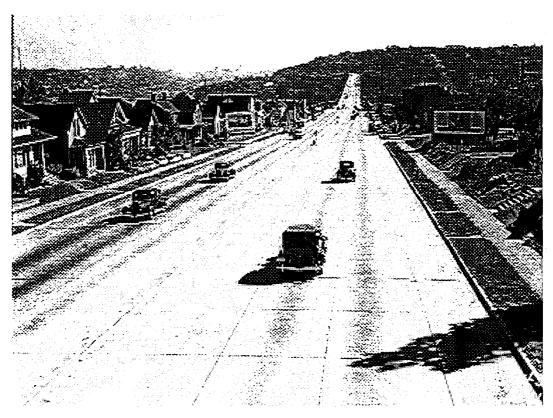
#### Phase II's major tasks included:

- The selection of the professional planning team;
- Finalization of a work plan;
- Topical research and analysis, including use of DataViewer GIS resources and public workshops and events;
- Identification of proposed "Recommended Actions" (solutions to issues);
- Identification of "Key Strategies;"
- Development of the Fremont Goals and Policies;
- Agreement on the "Full Matrix" of proposed Recommended Actions;
- Preparation of the "Approval and Adoption Matrix" (City format for implementation);
- Preparation of the Fremont Plan Public Review Draft (plan document);
- Completion of the SEPA Checklist;
- Validation; and
- Final City revisions and adoption of plan components by City Council.

The Phase II work program involved both FUNC Working Committees and the full FUNC Planning Committee. Issues analysis, research, and identification of solutions were conducted in the Working Committees. Solutions were then forwarded to the full Planning Committee as Recommended Actions. The full Committee reviewed these, negotiated revisions, if necessary, and adopted each Action it felt appropriate. A similar process occurred with the Goals and Policies which were developed concurrent with Recommended Actions. During this time, the NPO Project Manager drafted the Approval and Adoption Matrix which revised and prioritized Recommended Actions for implementation. The full Planning Committee reviewed and agreed to these changes and their ranking.

The Public Review Draft of the Fremont Plan (this document) is the Fremont neighborhood's planning document and record of the planning process. The plan format was first prepared as a preliminary draft in July 1998. The Public Review Draft has two parts - Part 1 **Fremont** *Plan*, and Part 2 *Fremont Plan Appendices*. Part 1 includes Goals and Policies, Key Integrated Strategies, and Recommended Actions (in Approval and Adoption format). Part 2 includes the SEPA Checklist, Phase I Summary Report, and other planning process documentation.

Both the City of Seattle and the Fremont neighborhood determine the ultimate solutions which will be implemented. Staff from the City (e.g., Strategic Planning Office, DCLU, SeaTran, etc.) will review this plan and it's components, recommend changes, and approve or disapprove portions of it. The City returns it's version of the plan at "Validation" so that the neighborhood can review these modifications. The Validation stage of the process provides the Fremont neighborhood with an opportunity to approve or disapprove of the process (as evidenced by the Public Review Draft) and the City's ultimate version. This is an exciting period with maximum community and City staff involvement. Finally, City staff draft their recommendations to Seattle City Council for adoption of the plan's components (or recommendations not to adopt), and the Seattle City Council ultimately makes it's decision(s).



Aurora Avenue N. through Fremont, Mid-1930s

Seattle Municipal Archive

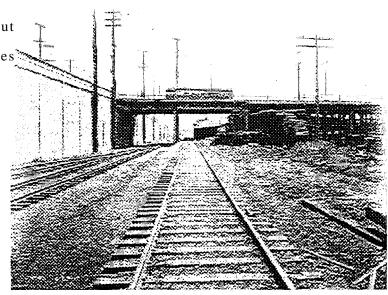
# 2.0 FREMONT NEIGHBORHOOD AND ISSUES

#### 2.1 FREMONT PLANNING AREA

Fremont is recognized as one of Seattle's most distinctive communities and the self-proclaimed "Center of the Universe." Indeed, Fremont lies at the heart of Seattle's metropolitan area and gives the City much of it's unique character. Located in central Seattle north of and adjacent to the Lake Washington Ship Canal and Lake Union, this thriving urban community is home to about 12,200 residents (1990 U.S. Census) and is known as one of the City's most interesting and attractive communities. Fremont's character is decidedly creative and funky, and the arts and

arts-related activities have a strong presence throughout the community.

"Downtown" Fremont lies at the junction of Fremont Avenue N. at N. 34th Street/Fremont Place/N. 35th Street. This is a pedestrian scale, mixed-use commercial district and community crossroads as well as the core of Fremont's designated Hub Urban Village. The historic Fremont Bridge, the Troll, Lenin's statue, the Fremont Rocket, Fremont Sunday Market, the Troll, Ship Canal, Waiting for the Interurban, artists' studios, numerous interesting shops and restaurants, and other interesting curiosities are located, here, in the Center of the Universe-Fremont.



Trolley on Fremont Bridge at Present Day Quadrant Site (1917)

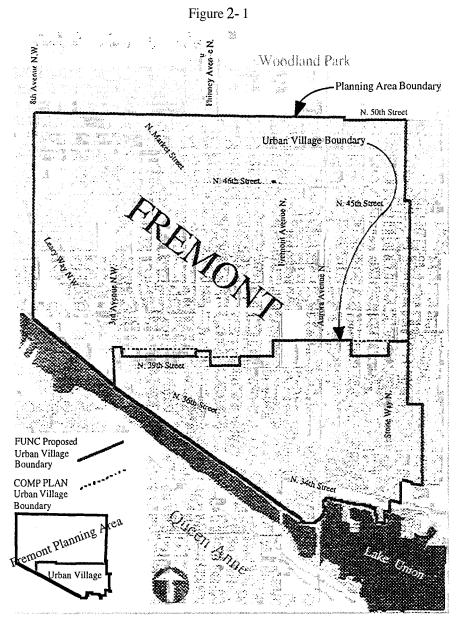
Seattle Municipal Archive

Fremont is one of Seattle's recognized neighborhoods and was chosen by *the Seattle Comprehensive Plan* as the site of one of its Hub Urban Villages - the Fremont Hub Urban Village. The overall Fremont Planning Area extends beyond the Urban Village and is shown in Figure 2-l. The Planning Area bounded by the Lake Washington Ship Canal and Lake Union to the south; 8th Avenue N.W. to the west where it joins the Ballard neighborhood; N. 50th Street to the north (joining the Phinney and Greenlake Neighborhoods); Stone Way and east of Interlake Avenue N. along the east (joining the Wallingford neighborhood). Ballard and the Ballard Interbay Northend Manufacturing and Industrial Center (BINMIC) are located to the west.

The Fremont Planning Area had approximately 6,680 households during the 1990 U.S. Census. A review of City of Seattle Department of Construction and Land Use (DCLU) residential permits granted between 1990-1997 found 118 additional dwelling units permitted. While not all of the permitted units may be constructed at present and vacancies do occur (although the vacancy rate is at a historic low), it can be assumed that about 6,800 households currently exist in Fremont. A recent survey of King County Assessor's data for the planning area revealed more than 3,000 individual parcels of land of various sizes.

Land uses in Fremont are regulated via the City of Seattle's Land Use Code and official Land Use Map (Zoning Map). Zoning in Fremont is complex and includes Mixed-Use (NC) zones, Commercial (C) zones, Industrial (I) zones, Multifamily (L and MR) zones, and Single-

Family (SF) zones as well as other land use classifications. Actual land uses vary considerably and non-conforming uses are common.



# FREMONT PLANNING AREA & HUB URBAN VILLAGE

2.2 FREMONT HUB URBAN VILLAGE

The Fremont Hub Urban Village was designated by the City of Seattle Comprehensive Plan in 1994. The preliminary boundary of the Urban Čenter was located by the City of Seattle and included "downtown" Fremont as well as portions of north Queen Anne along the Ship Canal. According to the City of Seattle Designation Package, the Urban Village included 339 acres and 3,646 households. Employment within the preliminarilydesignated Urban Village totaled about 3,600 jobs. Residential and employment densities were calculated to be 10.1 households per acre and 20 jobs per acre, respectively.

The Fremont Urban Neighborhood Coalition (FUNC) has <u>proposed an amended Urban</u> Village boundary shown in Figure 2-l. This modified area includes no Urban Village south of the Ship Canal.

The Fremont Urban Village was designated as a "Hub" Urban Village which includes future growth in both residential units (households) and employment (jobs). This area will be expected to accommodate growth in both of these within its boundary within the next 20 years. The area preliminarily designated as Urban Village by the *Seattle Comprehensive Plan* was estimated to contain a zoned capacity for about 1,400 additional housing units, 5,800 additional jobs, and 2.2 million square feet of commercial space. Because of the new

proposed boundaries of the Fremont Urban Village, the capacity of the area is no longer accurately known. FUNC anticipates, however, that the capacity of the proposed Urban Village will be adequate to meet the City's Comprehensive Plan growth targets of approximately 820 new households and an additional 1,700 jobs by 2014. FUNC has emphatically stated that the *Fremont Plan* does not call for any changes to existing zoning anywhere in Fremont, including areas within the expanded Urban Village area (see Section 3.0 Goals and Policies).

Fremont's future character will be influenced by its existing zoning. While there are a variety of zones in Fremont, mixed-use zones predominate'in and near downtown Fremont. The growth in new households and jobs in the Fremont Urban Center will occur largely within these zones in which residential and commercial activities coexist in close proximity with one another. Multifamily, commercial, and industrial zones are also common in Fremont and growth will also occur in these areas, as well, creating an exciting mix of uses and activities throughout the neighborhood.

#### 2.3 FREMONT ISSUES IDENTIFIED

Key issues were identified during both the Phase I and Phase II planning efforts. Phase I of Seattle's neighborhood planning process focused on issues identification and outreach as well as visioning and scoping the neighborhood plan. Issues identification did not stop with Phase I, however. New issues arose and issues were refined as the plan developed throughout Phase II.

The Fremont community identified many unique Fremont issues along with challenges it shares with other Seattle neighborhoods. FUNC identified "key concerns" which were raised throughout Phase I. The process sought to describe a broad picture of the concerns, desires, and delights of Fremont stakeholders. As outreach proceeded, it became clear that a few issues predominated.

Main Themes, Concerns, and Issues

<u>Three main themes</u> summarized what participants liked most about Fremont. These included **"arts," "community-oriented businesses,"** and Fremont's "sense **of community." The**Phase II planning process used these favored characteristics to identify preferred solutions to the neighborhood's issues. The Fremont Plan fosters these three attributes.

Four major concerns were identified during Phase I, as described in the FUNC "Summary of Phase I." These included:

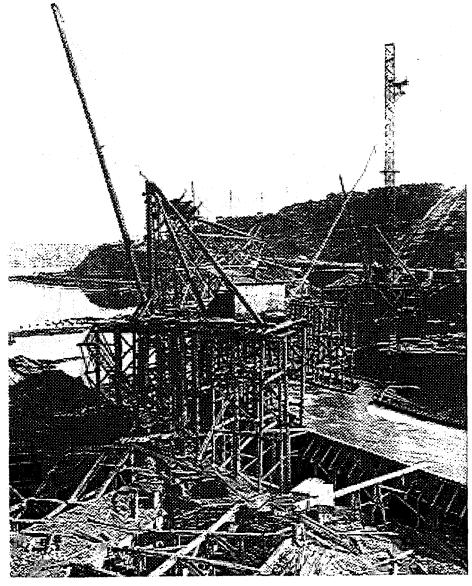
- **Traffic** especially as it relates to pedestrian safety and parking. Traffic issues/concerns were raised in community events, Fremont interest groups (FIGs focus groups), and the Phase I Planning Survey. A detailed account of traffic issues is presented in the Appendices;
- Open Space/Green Space strong interest in more open space/green space in Fremont:
- Housing tradition of affordable and inclusive housing is threatened by increasing rents and housing prices; and
- **Crime Prevention** concern over personal safety and property crime.

Many additional issues were identified during Phase I and include:

- Ship Canal access and clean-up;
- City/neighborhood/business communications and relations;
- Environment;
- · Design review;
- Sustainability;
- Live-work accomtiodations for artists;

- More autonomy for the Fremont Arts Council from the Seattle Arts Commission;
- Maintaining increasing business diversity;
- Improved accessibility to Aurora North;
- Senior citizens' needs;
- Maintaining views;
- Need for a community center;
- Alternative housing;
- Maintaining small businesses;
- Foot/bike paths;
- Improved bus/Metro service/water taxis;
- Reworking building codes and taxes as they relate to small businesses; and
- Maintaining the character of Fremont.

The listing of issues was used to develop the Phase II Scope of Work. Refinements in the relative importance of issues and the necessary prioritization of activities in the work program also shaped the process and the issues addressed during Phase II.



Fremont Bridge Construction, 19 16

Seattle Municipal Archive

## 3.0 GOALS AND POLICIES

The following Fremont Goals and Policies are intended to guide future planning and development in the community.

# 3.1 COMMUNITY CHARACTER

Goal CG1	Recognize Fremont's unique character and provide unique opportunities to
	experience Fremont as the "Center of the Universe."

- Policy CP1 Create unique recreational and aesthetic amenities within the Urban Village.
- Policy CP2 Recognize Fremont's core retail area (downtown Fremont) and shoreline (Lake Union and Ship Canal) as important local urban amenities.
- Policy CP3 Provide public art, cultural amenities, and unique design treatments consistent with Fremont character for the enjoyment and enrichment of users.
- Policy CP4 Provide for effective community involvement in design review.
- Goal CG2 To provide for rich and varied urban streetscapes.
  - Policy CP5 Provide street amenities that will create an attractive urban environment.
  - Policy CP6 Street amenities should be developed that recognize the importance of both vehicle and pedestrian uses.
  - Policy CP7 Coordinate street improvements with other neighborhoods, where appropriate, to ensure a consistent approach to transportation infrastructure.
  - Policy CP8 Recognize the importance of commercial activities and adjacent residential neighborhoods and seek to accommodate the needs of both on Fremont's streets and sidewalks.
- Goal CG3 To weave together communities on both sides of Aurora Avenue N. south of Woodland Park.
  - Policy CP9 Find ways to link together the Fremont neighborhood on both sides of Aurora Avenue to create a more cohesive and high quality urban environment.
  - Policy CP10 Provide linkages that will enhance the livability of the Fremont neighborhood and encourage exchange between east and west.

- Policy CP11 Identify opportunities for improved vehicle access across/under Aurora Avenue to promote a cohesive neighborhood.
- Policy CP 12 Find opportunities to link east and west with parks/open space amenities.
- Goal CG4 Retain important scenic view opportunities throughout the Fremont neighborhood.
  - Policy CP 13 Identify ways to protect views and scenic opportunities throughout Fremont.

## 3.2 HOUSING

- Goal HG1 To ensure that the Fremont community remains a desirable community in which to live.
  - Policy HP 1 Recognize this plan upholds and supports existing zoning within the entire planning area. This plan provides a mechanism for community input and approval of any future zoning changes.
  - Policy HP2 Implement a system which assures that the impacts of new growth are mitigated. Consider using impact fees in cases of excess growth.
- Goal HG2 To encourage growth in housing that maintains a desired mix of housing affordabilities and types as a means of preserving character.
  - Policy HP3 Seek a mix of housing types and affordabilities via land use code changes, land trust activity, and other means.
- Goal HG3 To increase housing opportunities in commercial areas.
  - Policy HP4 Encourage housing in commercial areas by various means supported by the community.
- Goal HG4 To encourage a stable residential population.
  - Policy HP5 Increase opportunities for home ownership, including affordable ownership opportunities.
  - Policy HP6 Attract family households to the Fremont community.
  - Policy HP7 Encourage the development of senior housing.
  - Policy HP8 Maintain existing and create new affordable rental housing.
  - Policy HP9 Encourage maintenance of existing housing stock to preserve Fremont's neighborhood character.

- Goal HG5 To protect the existing supply of artist studios and encourage the development of new artist live/work spaces in Fremont, including affordable artist studios.
  - Policy HP10 Preserve and protect existing artist studio spaces in Fremont.
  - Policy HP 11 Create incentives for the development of new artist live/work studios.
- Goal HG6 Encourage neighborhood design quality, creativity, and character consistent with the existing Fremont neighborhood.
  - Policy HP12 Develop general design guidelines for commercial zones in Fremont with site-specific guidelines for some key areas in the neighborhood.
  - Policy HP 13 Maintain attractive, pedestrian-oriented streetscapes through design guidelines, zoning refinements, and streetscape improvement projects.
  - Policy HP 14 Support the creation of public art at key sites in the community as identified in the Fremont Public Art Plan. Funding shall be furnished by developer incentives, neighborhood matching funds, and/or "one-percent-for-the-arts" program.
  - Policy HP 15 Direct the highest density housing to mixed-use areas and proximity to transit corridors.

# 3.3 TRANSPORTATION

Transportation Planningfor the Future

- Goal TG1 To adequately plan for a future transportation environment which is efficient, safe, and community-compatible.
  - Policy TP 1 Complete comprehensive studies of the transportation environment within the regional context and the local context (Fremont neighborhood).

Specific Identified Transportation Systems Issues

- Goal TG2 To improve connections between the Fremont community and Aurora Avenue N. and reduce conflicts.
  - Policy TP2 Improve connections between downtown Fremont and Aurora Avenue N.
  - Policy TP3 Improve traffic operations and safety for connections between Fremont and Aurora Avenue N. to and from the north.
  - Policy TP4 Reduce or eliminate the use of local residential streets for Aurora access.
  - Policy TP5 Improve safety and convenience for pedestrians and bicyclists at Aurora Avenue N. crossings.

- Policy TP6 Develop street and traffic control improvements that are designed to better accommodate temporary diversions of regional traffic off of Aurora Avenue N. onto Fremont streets.
- Goal TG3 To balance the needs of industrial access, traffic capacity, and bicycle and pedestrian safety along the Stone Way corridor.

Policy TP7 Improve access and circulation for local traffic and trucks.

Policy TP8 Improve access to waterfront industrial areas.

Policy TP9 Improve pedestrian access.

Policy TP10 Improve pedestrian and bicycle safety and convenience.

Policy TP 11 Improve the streetscape.

Transit Service and Alternative Transportation Modes

- Goal TG4 To ensure that the Fremont neighborhood is served by the highest level of transit/public transportation possible.
- Goal TG5 To encourage the use of modes of transportation that are alternative to the single-occupant automobile.
  - Policy TP 12 Evaluate basic transit route structure serving the neighborhood and identify appropriate route revisions.
  - Policy TP 13 Improve the convenience of access and the network connectivity of the transit system.
  - Policy TP 14 Maximize Fremont access to planned citywide and regional transit services (i.e., Monorail, Sound Transit, etc.)
  - Policy TP 15 Develop alternative modes of transportation to access Fremont, including ferry service.
  - Policy TP16 Improve safety and convenience of pedestrian circulation to, from, and within the downtown Fremont commercial area.
  - Policy TP 17 Improve the efficiency of bus operations and accessibility in downtown Fremont.
  - Policy TP 18 Maintain smooth traffic operations in Fremont.
  - Policy TP 19 Improve safety and convenience of bicycle travel within and through the Fremont neighborhood.

Downtown Fremont Access and Circulation

Goal TG6 To ensure that circulation and accessibility are maintained and improved in the "downtown" Fremont area.

Policy TP20 Provide improvements to downtown Fremont streets and traffic control systems that will ensure continued circulation and accessibility.

Policy TP2 1 Maintain and improve existing circulation and accessibility in downtown Fremont.

Arterial Corridor Pedestrian Improvements

Goal TG7 To improve pedestrian safety and convenience along and across arterials in the Fremont neighborhood.

Policy TP22 Provide appropriate pedestrian crossing improvements on arterials.

Bicycle Improvements

Bicycling is of significant importance to the Fremont neighborhood. Significant numbers of bicyclists traverse the Fremont neighborhood every day. Improving safety and convenience of bicycle access and circulation in and through the neighborhood is a high priority.

Goal TG8 To improve the safety and convenience of bicycle travel within and through the Fremont neighborhood.

Policy TP23 Improve connections between the main bicycle routes and trails passing through and serving Fremont.

Policy TP24 Create new bicycle routes where appropriate.

Policy TP25 Modify channelization and traffic control to improve bicycle safety and convenience where needed.

Traffic Management/Calming and Spot Improvements

Goal TG9 To eliminate localized traffic and pedestrian safety hazards and reduce cutthrough traffic on neighborhood streets.

Policy TP26 Provide for local safety improvements.

Policy TP27 Provide traffic calming measures, as needed.

Policy TP28 Clarify traffic controls on neighborhood streets, where needed.

Car-Sharing

Goal TG10 Reduce neighborhood residents' reliance on ownership and operation of personal autos by promoting alternatives such as car sharing.

# 3.4 FREMONT ARTS

- Goal AG1 To identify and promote the cultural and historic identity of Fremont through the arts.
  - Policy AP 1 Support the arts, artists and arts organization.
  - Policy AP2 Provide informational tools for artists, businesses, and residents regarding rights, responsibilities and other City of Seattle regulatory matters.
  - Policy AP3 Support a directory of artist resources.
  - Policy AP4 Promote awareness and recognition of Fremont public art.
- Goal AG2 To support development of community arts and cultural facilities and opportunities.
  - Policy AP5 Ensure that major changes in existing public and private properties be developed in consideration of the inclusion of art in public places.
  - Policy AP6 Make available publicly owned properties for cultural resource uses such as art and performance arts.
  - Policy AP7 Reserve publicly-owned properties for use by public and non-profit groups prior to consideration of other for-profit uses.
- Goal AG3 To support existing infrastructure of neighborhood art organizations working to promote and fund public art.
  - Policy AP8 Promote and fund public art.
  - Policy AP9 Support and fund community arts groups.
- Goal AG4 To encourage public access to art.
  - Policy AP10 Ensure publicly funded art is sited where it is available for public viewing.
  - Policy AP 11 Provide for ongoing costs of public art installations and maintenance.
- Goal AG5 To encourage employment and small business development in conjunction with the arts.
  - Policy AP12 Avoid ordinances that would negatively impact incubator businesses in the City.

Goal AG6 To encourage development of artists live/work space.

Policy AP13 Support community efforts to develop artists live/work space in the Fremont area.